Healthcare
Austin Commercial is a subsidiary of Dallas based, employee-owned, Austin Industries. Founded in 1918, Austin Industries is one of the nation’s largest, most diversified construction companies, with over more than 6,000 employee-owners. Austin Commercial is ranked as the largest Construction Manager in Texas and is 22nd on ENR's list of the 100 largest CM at Risk contractors in the United States. Today, Austin is an international business with an annual volume of more than $1 billion and has built over 50 million square feet of commercial projects in the last 10 years.

**Project Services**
- Preconstruction
- Design build
- General contractor
- Construction manager
- Program management

**Market Segments**
- Advanced technology
- Aviation
- Biomedical/Research
- Corporate build-to-suit
- Healthcare
- Hospitality
- Interiors
- Mixed-use/Retail
- Office/Highrise
- Public Assembly/Sports
- University/Education
Recognized for excellence in quality, innovative construction technologies and customer service, Austin Commercial understands the complexities of healthcare environments. Whether new or replacement facilities, expansions or renovations within on-going operations, we can provide insightful solutions based on technical expertise and an historical database of similar projects.

Austin Commercial’s reputation as construction manager builds solely upon constructing high-quality facilities that meet our customers’ schedule and budget requirements. This critical mix of quality, schedule and capital investment varies dramatically on successful projects. Austin Commercial’s ability transcends these variables to deliver healthcare facilities that convey our customers’ goals and values.
Preconstruction

We are well-experienced in performing early pricing to determine the capital funding needs for a project, then helping determine a GMP. We recognize the importance of this information in both the owner and the architect’s decision making process. Austin Commercial maintains an accurate, frequently updated database of costs for labor, materials and major equipment systems – for similar projects and markets – which is critical for reliable, conceptual pricing.

Austin, as part of its preconstruction staff, has employed experienced mechanical and electrical personnel with several years of experience in the subcontracting trade for these disciplines. With many of the projects we build, a considerable amount of cost is found within these divisions of work. Having employee-owners that can help scope and price these dynamic elements, ensure budgets are maintained and the proper systems installed.

Planning, pricing, budgeting, scheduling – these critical elements of preconstruction services launch the successful project on the right course. Our goal is to get involved early on projects where our preconstruction expertise allows us to align ourselves with the project goals and exceed customer expectations for a high-quality, on-time and on-budget construction project.
People and Performance

Austin Commercial steadfastly invests in the development and enduring success of its employee-owners. Employee ownership promotes the integrity, accountability and high standards that come from pride in ownership, providing the clear, competitive advantage that fuels our ultimate commitment to total customer satisfaction. Our people, processes and commitment to deliver ensure that you benefit from value that extends far beyond a project’s completion.

Austin Commercial’s Healthcare group consists of individuals who have dedicated their careers to the design and construction of the healthcare facilities. They possess both the integral technical knowledge of design, construction and equipment planning and the passion that enhances their ability to provide construction management services.

Success depends on more than building outstanding structures; success is equally dependent on building enduring relationships. We are committed to integrity in all interactions with customers, design professionals, vendors and subcontractors in order to build such relationships through timely completion, superior work and exceptional customers satisfaction. Our commitment to quality and innovative construction technologies prepares the way for the delivery of leading edge facilities that enable the physicians, administrators and staff to implement the latest healthcare technologies in sensitive, healing environments.
### Office Locations

<table>
<thead>
<tr>
<th>Location</th>
<th>Address</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Dallas - HQ</strong></td>
<td>3535 Travis Street, Suite 300, Dallas, Texas 75204</td>
<td>214.443.5700</td>
</tr>
<tr>
<td><strong>HOUSTON</strong></td>
<td>10520 Meadowglen, Houston, Texas 77042</td>
<td>281.404.0490</td>
</tr>
<tr>
<td><strong>ALBUQUERQUE</strong></td>
<td>6020 Academy Road NE, Suite 205, Albuquerque, NM 87109</td>
<td>505.797.9000</td>
</tr>
<tr>
<td><strong>PHOENIX</strong></td>
<td>2538 E. University Drive, Suite 200, Phoenix, AZ 85034</td>
<td>602.267.1761</td>
</tr>
<tr>
<td><strong>ATLANTA</strong></td>
<td>5 Concourse Parkway, Suite 3000, Atlanta, GA 30328</td>
<td>770.353.5856</td>
</tr>
<tr>
<td><strong>SAN DIEGO</strong></td>
<td>402 W. Broadway, Suite 400, San Diego, CA 92101</td>
<td>619.446.5637</td>
</tr>
<tr>
<td><strong>AUSTIN</strong></td>
<td>4 Barton Skyway Building, 1301 South Mopac Expwy., Suite 310, Austin, TX 78746</td>
<td>512.306.9880</td>
</tr>
<tr>
<td><strong>FORT LAUDERDALE</strong></td>
<td>1300 Sawgrass Corporate Pkwy, Suite 320, Fort Lauderdale, FL 33323</td>
<td>954.302.6500</td>
</tr>
<tr>
<td><strong>FORT WORTH</strong></td>
<td>500 West 7th Street, Suite 802, Fort Worth, TX 76102</td>
<td>817.204.0490</td>
</tr>
</tbody>
</table>
Since 1988, Austin Commercial has maintained a dual-capacity presence on the Presbyterian Hospital of Dallas campus as both construction manager and general contractor. In association with the hospital’s facilities development group and FKP Architects, Austin Commercial developed the master plan for the 80-acre campus. As Construction Manager, Austin has created budgets, schedules and logistics plans to determine construction feasibility. In the General Contractor capacity, Austin provides guaranteed maximum pricing and construction services for campus projects. Our dual-function involvement at Presbyterian Hospital of Dallas has included the Margot Perot Expansion projects, surgery suites, emergency departments, oncology and pediatrics.

SELECTED PROJECTS ON THE CAMPUS

Adult Psychiatric Unit
Autopsy/Morgue Renovation
Cath Lab Renovation
Childcare Center
Dallas Medical & Surgical Center
Emergency Department
Fogelson Forum
ICU Renovations
Jackson Ambulatory Care Clinic
Jackson Oncology Unit
Jackson Skilled Nursing Unit
Main Chapel Renovation
Special Care Nursery
This project was a multi-phased new expansion (free standing) and renovation to an existing hospital. The campus expansion and renovation included: new five-floor hospital wing; renovation of an existing bed tower; new 100,000-square-foot medical office building; a new child care center; a new kitchen/cafeteria; and a new 600-car parking garage. The facility was designed to accommodate the influx of outpatients with expanded facilities for a women’s program and orthopedics.

PROJECT COMPONENTS
New emergency department (14 rooms)
7 Operating rooms
Diagnostic imaging
NICU
ICU
GI
Cath lab
30-Bed level II/III nursery
Cardio pulmonary
2 Endo suites
20 pre-anesthesia/recovery beds
Breast center
LDR/LDRPs
Medical records
Austin Commercials’ relationship with Texas Health Resources continues with the nine-story Tower III, which marks the second major expansion for the campus. As Tower III was constructed, 110,000 square feet of the existing hospital underwent renovation. OSHA’s designation of Bed Tower III as a VPP Star Award project illustrates Austin Commercial’s paramount commitment to job site safety.

**PROJECT COMPONENTS**
- New emergency department
- Imaging services
- Patient lobby
- 30 ICU beds
- 28 PACU (including five beds ICU), along with
  - 3 Prep rooms & 5 recovery rooms
- 45 infant bassinets
- 2 C-Section surgery suites
- 6 Triage facilities
- Neonatal care facilities
- 24 Post partum rooms
- 36 Nursery rooms
- 48 Patient rooms
Arlington Memorial South
ARLINGTON, TEXAS

OPERATOR
Texas Health Resources
Mr. Brian Holmes
214.345.7088

ARCHITECT
HKS, Inc.

PROJECT SIZE
216,110 SF total
94,880 SF MOB
111,390 SF ACC
9,840 SF CUP

PROJECT COST
$30.5 million

SCHEDULE
October 1999

DELIVERY METHOD
Construction Manager

This greenfield facility for Texas Health Resources was planned to meet the growing needs for healthcare services in southwest Arlington, Texas. Arlington Memorial South is one of the largest physician owned hospitals in the United States. This project marks the fourth Texas Health Resources campus Austin Commercial has provided construction services for. The finishes and amenities of the hospital provide the hospital with the atmosphere of a fine hotel.

PROJECT COMPONENTS
3-Story medical office building
Ambulatory surgery center
Central plant (stand alone)
18-Bed day surgery unit
16-Private suite in-patient unit
Full kitchen and dining area
2-Story diagnostic treatment area
Site paving for 1,280 vehicles
Austin Commercial has been working on the Methodist Medical Center campus since 1997 and maintains a strong relationship with Methodist Hospitals of Dallas. Austin has constructed a 180,000 SF tower, a 137,000 SF expansion and renovation project, completed in 2000 as well as the Women’s and Children services department. Austin takes every opportunity and precaution to alleviate disruption and noise to normal activities.

**PROJECT COMPONENTS**
- In-patient surgery suite
- Women’s and Children Services
- Relocation of emergency department
- Demolition & reconfiguration of trauma and radiography
- Relocation of ambulance service entry
- Modifications to precast parking garage
- Outpatient services building containing:
  - 3 Operating rooms
  - Patient recovery rooms
  - Physical and occupational therapy areas
  - Radiology & X-ray
  - Testing labs
  - Physician offices
  - Heliport
Austin Commercial, L.P. in partnership with GNL Construction has been selected to provide both Preconstruction and Construction Management Services for its system-wide ADA project.

Typical project scopes are renovations of restrooms, new and/or modifications of site access ramps/handrails, and modifications to water fountains all within the definition of ADA Code compliance. There are multiple Architectural and Engineering firms involved in the various sites.

**PROJECT COMPONENTS**
- Restroom renovations
- New and modified ramps/handrails
- Water fountain renovations

**OWNER**
Broward Health

**ARCHITECTS**
Harvard Jolly
Yvette London
954.486.7910

**PROJECT COST**
$12 million

**PROJECT COMPLETION**
December 2008
In 2001, a revised strategic plan for John Peter Smith (JPS) Health Network identified a need for a new patient care tower due to projected capacity and volume increases. The plan focused on new requirements and future developments in healthcare technology, facility design and patient privacy. Each floor was comprised of 36 patient rooms acceptable for all types of critical and medical/surgery needs. Additionally, the admissions and pre-admit testing areas will afford privacy and one-stop processing features to facilitate access.

PROJECT COMPONENTS
108 Single occupant rooms
Separate entrances for inpatient and outpatient care
Dedicated emergency entrance
Skybridge
12 Operating rooms
Telemedicine system of audio and video
40-Slice Siemens CT scanner adjacent trauma rooms
Mannington anti-microbial flooring
8 Ambulance bays
865-Car parking garage
Children’s Medical Center Legacy marks the natural extension of Children’s mission to bring services to the children and families of the far North Texas region. Austin Commercial provided construction management services for this new pediatric hospital for Plano, Texas. The pediatric hospital is a 72-bed facility consisting of 60 medical and surgical beds and 12 intensive care beds. Austin has also been contracted to develop the 68-acre campus which includes: a monument bridge, roads, landscape, site utilities and a 650-car parking area.

**PROJECT COMPONENTS**
- Imaging
- Surgery
- Recovery
- 4 Operating rooms
- Pharmacy
- ICU
- Infusion therapy
- Cardio diagnostics
- Respiratory therapy and emergency
- Diagnostics
- Therapeutics
- Central utility plant
Austin Commercial was selected by The Methodist Hospital System to be the construction manager for this new expansion for the Methodist Sugar Land Hospital. Phase I of the master plan for expansion includes the addition of a new, seven-story acute care hospital. A new, 162,000-square foot medical office building is also being added to the campus and will be connected to the new bed tower by a two-story skybridge. The structure is cast-in-place concrete. The exterior skin will match that of the existing facility.

PROJECT COMPONENTS
188 (56 shelled for future) patient beds
Expanded D/T including 12 operation rooms & 6 shelled spaces
Central sterile, PTOT, PACU, AOD and support services
Procedure center
Educational center
Heart center
ICU expansion
Expanded emergency department
19,000 SF central plant
Skybridge
1,000 Car parking garage
In anticipation of future biotechnology research needs, the University of Texas Southwest Medical Center implemented the North Campus development plan in 1988. Phase four of the six-phase expansion was comprised of wet and dry biotechnology laboratories along with research facilities and is a tier one educational facility. Phase four received a STAR rating from the OSHA Voluntary Protection Program for outstanding job site safety.

**PROJECT COMPONENTS**

16-Story research tower  
268,200 SF interstitial research support  
Underground parking structure  
Landscaped raised plaza  
Expansion of the thermal energy plant  
Site and utilities infrastructure
The 155,000-square-foot Advanced Imaging and Diagnostics Center at the University of Texas Southwestern Medical Center houses innovative research and laboratory space. Built on a structural steel frame with a precast exterior built over an existing two-story structure, this unique facility underwent extensive renovation to accommodate the new construction along tie-ins to the surrounding structures on three sides. The six-story precast building contains eight new MRI machines, one CT scanner and various diagnostic equipment.

PROJECT COMPONENTS
- 16-Story research tower
- 268,200 SF interstitial research support
- Underground parking structure
- Landscaped raised plaza
- Expansion of the thermal energy plant
- Site and utilities infrastructure
Dedicated to bringing North Texas the latest advancements in cancer treatment, the W.A. Monty & Tex Moncrief Radiation Oncology Building in Dallas opened in September 2003. The Center has joined the ranks of the best cancer radiotherapy centers in the nation due to its state-of-the-art technology and research capabilities. The Moncrief Radiation Oncology Building in Dallas serves as the centralized site for all outpatient radiation therapy activities at Southwestern Medical Center.

**PROJECT COMPONENTS**

- 3 Varian linear accelerators with the capability for IMRT
- Conventional 3-D conformal radiotherapy
- Low-dose and high-dose rate brachytherapy
- Prostate seed implants
- Stereotactic radiosurgery
- Radiotherapy with the Accuray CyberKnife® system
- Dedicated computed tomography (CT) scanner for precision radiation treatment planning
This major expansion includes: a 512,000 square foot inpatient bed tower, respiratory
therapy, cardiopulmonary, an emergency department, conference center, laboratory,
and an intervention administration center. The new tower will be connected by a
new tunnel as well as a sky bridge at the fifth floor. Additionally, there will be a
new 6,420-square foot concourse lobby with a three-story atrium and courtyard.
Approximately 132,000 square feet of renovations will be made to the existing main
Building.

PROJECT COMPONENTS
10-story acute bed tower
105 medical surgery beds
72 ICU with shelled expansion for 70 additional medical surgery
and 48 additional ICU.
20 RF rooms
2 MRIs & 2 CTs
A dietary services area
Laboratory
Central sterile (replacement for entire campus)
Medical records
Nuclear medicine
Administrative department.
Emergency expansion (resuscitation, triage rooms and exam rooms)
1,169-space parking garage
The Presbyterian Plano Center for Diagnostics and Surgery is a state-of-the-art, high-design specialty hospital. The 186,000-square-foot integrated medical facility features five levels of office space accommodating physicians from the adjacent hospital. Two-story, canopied atrium entrances on opposite ends of the facility allow convenient patient entry to the surgical service areas and the physician offices. The separate specialty surgery hospital is connected to the physician’s office space by a mall-like concourse. Attention to detail and high-end finishes complete the dynamic interior of this facility. Wood accents, dramatic lighting and natural stone provide this medical center with a luxurious feel.
Integra Hospital Management, a healthcare services development company, contracted Austin Commercial to build their flagship, state-of-the-art rehabilitation and imaging hospital. The hospital construction included the adaptive reuse of an existing building originally designed as a call center. Austin Commercial successfully managed a restrictive budget and schedule with a fast track project approach that ensured completion of the project in ten months.

**PROJECT COMPONENTS**

- 12 Skilled nursing beds
- 61 Dedicated rehabilitation beds
- Kitchen and dining room
- Physical plant
- Physical therapy and occupational therapy rooms
- 20-foot domed grand entrance and reception
- Administration offices
- 1.5 Tesla MRI machine
- A large bore CT scan room
- R&F imaging rooms and ultrasound
- Heated therapy pool
- Outdoor therapy terraces
BrainSUITE iMRI is a neurosurgical operating room fully integrating all the surgical and diagnostic tools needed to treat complicated neurosurgical cases. This suite optimizes brain surgery by combining image-guided surgery, inter-operative MRI (iMRI) and all relevant data management and visualization technology. These elements combined allow neurosurgeons to view images of the brain before, during and at the conclusion of the surgical procedure. The layout of the room allows the patient to be placed on a pivoting OR table within the MRI suite. The MRI images provide real-time instant feedback of clinical goal. The integrated operating room provides higher tumor resection rates.

BrainSUITE

UT M. D. ANDERSON CANCER CENTER ■ HOUSTON, TEXAS

OWNER
University of Texas
M. D. Anderson Cancer Center
Houston, Texas

ARCHITECT
P&W Architects, LLP

PROJECT SIZE
3,500 SF

PROJECT COST
$8,278,000, including equipment

SCHEDULE
Completion November 2005

DELIVERY METHOD
CM at Risk

Owner: UT M. D. Anderson Cancer Center
Architect: P&W Architects, LLP
Project Size: 3,500 SF
Project Cost: $8,278,000, including equipment
Schedule: Completion November 2005
Delivery Method: CM at Risk
Austin Commercial’s Healthcare group is solely dedicated to providing preconstruction and construction services direct to the healthcare industry. Over the last two decades, Austin Commercial has emerged as a leader in the construction of hospitals, medical office buildings and specialized technologies such as assisted reproductive services and imaging facilities. Since establishing this group, Austin Commercial has developed a skilled array of professionals who have successfully completed six million square feet of healthcare projects.

Our portfolio of healthcare project types includes:

- Community Hospitals
- Replacement Hospitals
- Medical Office Buildings
- Specialty Hospitals
- Expansion and Renovation
- Research and Education

**MEDICAL OFFICE BUILDINGS & AMBULATORY CARE CENTERS**

**Arlington Memorial S. Medical Ctr.**
USMD Hospital at Arlington
Arlington, Texas
Ambulatory Surgery Facility and MOB 216,000 SF

**Austin Diagnostic Medical Center**
Austin, Texas
St. David’s Preconstruction-480,000 SF Hospital
120-bed Acute Care Tower, Outpatient Clinic, MOB

**Center for Diagnostics and Surgery**
Plano, Texas
Cambridge Holdings
Specialty Hospital and Multi-Specialty
Physicians Offices 186,000 SF; $23.3 Million

**Children’s Ambulatory Pavilion Legacy**
Plano, Texas
Medical Office Building/ Ambulatory Services 128,000 SF; $20 Million

**Denton Regional Medical Center**
Denton, Texas
EPIC Healthcare Group
70,000 SF Medical Office

**Methodist Medical Center**
Dallas, Texas
Methodist Health System
Medical Office Building and Ambulatory Surgery 180,000 SF; 9 stories

**The Methodist Hospital West**
Katy, Texas
Houston Medical Office Building 166,000 SF

**The Methodist Hospital - Sugar Land**
Sugar Land, Texas
Methodist Health System
Medical Office Building 162,000 SF; $28 Million

**Plano Rehabilitation and Specialty Hospital**
Plano, Texas
Integra Hospital Management Conversion of Existing Building to Physical Rehabilitation Hospital 88,000 SF; $15 Million

**Physicians Medical Center of Dallas**
Dallas, Texas
Cambridge Holdings, Inc.
MOB and Surgical Services Facility; 2-Story Garage 90,000 SF; $10 Million

**Presbyterian Medical Center of Allen**
Allen, Texas
Texas Health Resources Hospital and Medical Office 185,000 SF; $35 Million

**Presbyterian Medical Center of Allen MOB II**
Allen, Texas
Cambridge Holdings, Inc.
Medical Office Building II 60,000 SF; $6 Million

**Presbyterian Medical Center of Plano**
Plano, Texas
Medical Office Building III 100,000 SF; $15 Million

**ACUTE CARE & RESEARCH FACILITIES**

**Charlton Methodist Hospital**
Dallas, Texas
Emergency Dept. Expansion/Renovation; 60,000 SF

**Charlton Methodist Hospital**
Dallas, Texas
Hospital & Outpatient Expansion 260,000 SF

**Charlton Methodist Hospital**
Dallas, Texas
Cancer Center 40,000 SF

**Charlton Methodist Hospital**
Dallas, Texas
Interior Renovations, Radiation, Pharmacy 32,000 SF; $10 Million

**Columbia/HCA**
Bedford, Texas
Patient Account Service Center 84,000 SF
<table>
<thead>
<tr>
<th>Project</th>
<th>Location</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>John Peter Smith Hospital</td>
<td>Fort Worth, Texas</td>
<td>New Bed Tower and Parking Garage 221,000 SF; 330,000 SF Garage; $66 Million</td>
</tr>
<tr>
<td>Los Alamos National Laboratories Medical Facility</td>
<td>Los Alamos, New Mexico</td>
<td>Urgent Care Facility 30,000 SF</td>
</tr>
<tr>
<td>Methodist Medical Center</td>
<td>Dallas, Texas</td>
<td>50 bed NICU; 4 LDRs; Patient Room Cosmetics 50,000 SF; $6 Million</td>
</tr>
<tr>
<td>MD Anderson Cancer Center</td>
<td>Houston, Texas</td>
<td>Renovation for Solid Tumor Treatment and Oncology Surgical Suite</td>
</tr>
<tr>
<td>Presbyterian Hospital of Dallas</td>
<td>Dallas, Texas</td>
<td>Vickery Hill Parking Garage Addition 78,000 SF; 2 levels</td>
</tr>
<tr>
<td>Presbyterian Healthcare System</td>
<td>Dallas, Texas</td>
<td>Dealey Child Development Center; 18,000 SF</td>
</tr>
<tr>
<td>Presbyterian Hospital of Plano</td>
<td>Plano, Texas</td>
<td>Hospital Expansion /MOB/ Parking Garage 676,000 SF; $69 Million</td>
</tr>
<tr>
<td>Presbyterian Hospital of Plano Tower III</td>
<td>Plano, Texas</td>
<td>New 10 story Patient/ER/ICU/NICU Tower, Renovation to Existing Hospital Facility, Upgrade to Central Plant 248,000 SF New; 110,000 SF Renovation; 289,000 SF Garage; $77 Million</td>
</tr>
<tr>
<td>Presbyterian Medical Center of Allen</td>
<td>Allen, Texas</td>
<td>New Hospital Expansion 42,000 SF; $10 Million</td>
</tr>
<tr>
<td>UT Southwestern Medical Center</td>
<td>Dallas, Texas</td>
<td>Phase Four North Campus Master Plan 16-story Research Tower and Interstitial Research Support, Parking Garage and Landscaped Plaza 860,232 GSF; $192 Million</td>
</tr>
<tr>
<td>UT Southwestern Medical Center</td>
<td>Dallas, Texas</td>
<td>Radiology and Oncology Building; 40,000 SF</td>
</tr>
<tr>
<td>UT Southwestern Medical Center</td>
<td>Dallas, Texas</td>
<td>Construction Manager On Call</td>
</tr>
<tr>
<td>UT Southwestern Medical Center</td>
<td>Dallas, Texas</td>
<td>Advanced Imaging Research &amp; Diagnostic Center 155,000 SF; $40 Million</td>
</tr>
</tbody>
</table>

Charlton Methodist Hospital
Dallas, Texas
Patient Room Upgrades; Fertility Center 51,000 SF; $2.3 Million
<table>
<thead>
<tr>
<th>Project Name</th>
<th>Location</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>University of Texas at Austin</td>
<td>Austin, Texas</td>
<td>New MRI Research facility 9,200 SF; $3.5 Million</td>
</tr>
<tr>
<td>Methodist West Houston Hospital</td>
<td>Katy, Texas</td>
<td>192-Bed Acute Care Hospital 440,000 SF; $200 Million</td>
</tr>
<tr>
<td>UNDER CONSTRUCTION &amp; PRECONSTRUCTION</td>
<td>North Broward Hospital District</td>
<td>Fort Lauderdale, Florida Multiple hospitals ADA Renovation projects</td>
</tr>
<tr>
<td>Presbyterian Hospital of Dallas</td>
<td>Dallas, Texas</td>
<td>New Acute Care Tower New 10 Story Bed Tower and Renovation to existing bed tower 446,304 SF; $135 Million</td>
</tr>
<tr>
<td>Children’s Medical Center Legacy Hospital</td>
<td>Plano, Texas</td>
<td>New Hospital and Campus Improvements 337,000 SF; $75 Million</td>
</tr>
<tr>
<td>UT Southwestern Medical Center, Phase Five</td>
<td>Dallas, Texas</td>
<td>North Campus- Biomedical Research Complex 15-story Research Tower, parking garage 380,000SF; $110 Million</td>
</tr>
<tr>
<td>Charlton Methodist Hospital</td>
<td>Dallas, Texas</td>
<td>New Acute Care Tower 277,000 SF New/30,000 SF Renovation $60 Million</td>
</tr>
<tr>
<td>The Methodist Hospital</td>
<td>Sugar Land, Texas</td>
<td>224 Bed Acute Care Hospital Expansion 460,000 SF; $139 Million</td>
</tr>
<tr>
<td>Methodist Mansfield</td>
<td>Mansfield, Texas</td>
<td>Finishout Floors 8 and 9</td>
</tr>
</tbody>
</table>

Healthcare